

Strategic Objective 5.1: Stakeholder Perspective	
5.1.1: To profile the Commission with a special focus on the Commission's Mandate, Vision, Mission and Role, the Commission's Short- and Long-Term Strategy, the Commission's position on specific issues, the Commission's Challenges and Achievements.	
Indicator title	5.1.1.1 Number of briefings on the Submission for the Division of Revenue
Short definition	Number of briefings on the 2020/2021 Submission for the Division of Revenue at parliament and provincial legislatures
Purpose/importance	For dissemination and clarification of outputs to a wider audience, stakeholder engagement on Inter Governmental Fiscal Relations and Inter Governmental Fiscal Relations issues, and consultation on the Commission's Annual Submission for the Division of Revenue
Source/collection of data	Invitations received and accepted
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Quarterly
New indicator	Continues without change from the previous year
Desired performance	12 briefings or less
Indicator responsibility	Research Director
Indicator title	5.1.1.2 Number of Committees briefed on Medium Term Budget Policy Statement
Short definition	Number of briefings on the Medium Term Budget Policy Statement to Committees
Purpose/importance	For dissemination and clarification of outputs to a wider audience, stakeholder engagement on Inter Governmental Fiscal Relations and Inter Governmental Fiscal Relations issues, and consultation on the National Treasury's Medium Term Budget Policy Statement
Source/collection of data	Invitations received and accepted
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	4 briefings or more
Indicator responsibility	Research Director
Indicator title	5.1.1.3 Number of briefings on Commission submission on the Division of Revenue Bill
Short definition	Number of briefings on Commission submission on the Division of Revenue Bill at parliament
Purpose/importance	For dissemination and clarification of outputs to a wider audience, stakeholder engagement on Inter Governmental Fiscal Relations and Inter Governmental Fiscal Relations issues, and consultation on the National Treasury's Division of Revenue Bill, particularly relative to the Commission's initial submission

Source/collection of data	Invitations received and accepted
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 briefing or more
Indicator responsibility	Research Director
Indicator title	5.1.1.4 Number of briefings on Commission submission on the Fiscal Framework and Revenue Proposals
Short definition	Number of briefings on Commission submission on the Fiscal Framework and Revenue Proposals
Purpose/importance	For dissemination and clarification of outputs to a wider audience, stakeholder engagement on Inter Governmental Fiscal Relations and Inter Governmental Fiscal Relations issues, and consultation on the National Treasury's Fiscal Framework and Revenue Proposals
Source/collection of data	Invitations received and accepted
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 briefing or more
Indicator responsibility	Research Director
Indicator title	5.1.1.5 Number of briefings on Commission submission on the Appropriation Bill
Short definition	Number of briefings on the Commission submission on the Appropriation Bill
Purpose/importance	For dissemination and clarification of outputs to a wider audience, stakeholder engagement on Inter Governmental Fiscal Relations and Inter Governmental Fiscal Relations issues, and consultation on the National Treasury's Appropriation Bill
Source/collection of data	Invitations received and accepted
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 briefing or more
Indicator responsibility	Research Director
Indicator title	5.1.1.6 Number of briefings on Commission annual report annually
Short definition	Number of briefings on the Commission annual report

Purpose/importance	For dissemination and clarification of outputs to a wider audience, stakeholder engagement on the Commission's results for the previous year in the form of consultation on the annual report
Source/collection of data	Invitations received and accepted
Method of calculation	Simple count
Data limitations	None
Type of indicator	Outputs
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 briefing or more
Indicator responsibility	Research Director
Indicator title	5.1.1.7 Number of Technical Committee on Finance meetings
Short definition	Number of attendance at the Technical Committee on Finance meetings
Purpose/importance	For dissemination and clarification of outputs with a wider audience, stakeholder engagement on IGFR and IGFR issues, and consultation at the TCFs.
Source/collection of data	Invitations received and accepted
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Quarterly
New indicator	Continues without change from the previous year
Desired performance	3 meetings or more
Indicator responsibility	Research Director
Indicator title	5.1.1.8 Number of Budget Council meetings and Forum meetings
Short definition	Number of attendance at the Budget Council and Forum meetings
Purpose/importance	For dissemination and clarification of outputs to a wider audience, stakeholder engagement on IGFR and IGFR issues, and consultation at the Budget Council and Forum meetings
Source/collection of data	Invitations received and accepted
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	3 meetings or more
Indicator responsibility	Research Director
Indicator title	5.1.1.9 Number of presentations on request by stakeholders
Short definition	Number of presentations on request by stakeholders

Purpose/importance	For dissemination and clarification of outputs to a wider audience, stakeholder engagement on Inter Governmental Fiscal Relations and Inter Governmental Fiscal Relations issues, and consultation on requested topic by stakeholders
Source/collection of data	Invitations received and accepted
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	10 presentations or more
Indicator responsibility	Research Director
5.1.2: To ensure that Commission research is converted to policy advice and recommendations written in language that policymakers can understand	
Indicator title	5.1.2.1 Number of Technical Report
Short definition	Number of technical report approved
Purpose/importance	Ensuring that Commission recommendations are based on thorough research and evidence contained in the technical
Source/collection of data	Technical document prepared
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 technical report or more
Indicator responsibility	Research Director
Indicator title	5.1.2.2 Number of Policy briefs approved
Short definition	Number of Policy briefs approved
Purpose/importance	Ensuring that research, policy advice and recommendations are based on an understanding of the environment, catering for the needs and aspirations of stakeholders in a user friendly publication (not academic style)
Source/collection of data	Policy briefs documents prepared
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	5 policy briefs
Indicator responsibility	Research Director
5.1.3: To ensure the generation of quality, innovative, pioneering research that informs key IGFR strategic debates and choices	
Indicator title	5.1.3.1 Number of Annual Submission for Division of Revenue
Short definition	Annual Submission for Division of Revenue

Purpose/importance	Ensuring the generation of research knowledge that informs key IGFR strategic debates via the Annual Submission for Division of Revenue
Source/collection of data	Annual Submission for Division of Revenue document prepared
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Annual Submission for Division of Revenue
Indicator responsibility	Research Director
Indicator title	5.1.3.2 Number of Medium Term Budget Policy Statement Submission
Short definition	Submission on the Medium Term Budget Policy Statement
Purpose/importance	Ensuring the generation of research knowledge that informs key IGFR strategic debates via the Medium Term Budget Policy Statement Submission
Source/collection of data	Medium Term Budget Policy Statement comment document Submission prepared
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Medium Term Budget Policy Statement Submission
Indicator responsibility	Research Director
Indicator title	5.1.3.3 Number of Division of Revenue Bill Submission
Short definition	Submission on the Medium Term Budget Policy Statement
Purpose/importance	Ensuring the generation of research knowledge that informs key IGFR strategic debates via the Medium Term Budget Policy Statement Submission
Source/collection of data	Medium Term Budget Policy Statement comment document Submission prepared
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Medium Term Budget Policy Statement Submission
Indicator responsibility	Research Director
Indicator title	5.1.3.4 Number of Fiscal Framework and Tax Proposals Submission
Short definition	Submission on the Fiscal Framework and Tax Proposals
Purpose/importance	Ensuring the generation of research knowledge that informs key Inter Governmental Fiscal Relations strategic debates via the Fiscal Framework and Tax Proposals Submission
Source/collection of data	Comment document Submission on the Fiscal Framework and Tax Proposals prepared

Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Submission on the Fiscal Framework and Tax Proposals
Indicator responsibility	Research Director
Indicator title	5.1.3.5 Number of Appropriation Bill Submission
Short definition	Submission on the Appropriation Bill
Purpose/importance	Ensuring the generation of research knowledge that informs key IGFR strategic debates via the Appropriation Bill Submission
Source/collection of data	Comment document Submission on the Appropriation Bill prepared
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Submission on the Appropriation Bill
Indicator responsibility	Research Director
5.2.1 To ensure the progressive and innovative management of human resources that attracts, develops and retains key talent, and leverages external expertise	
Indicator title	5.2.1.1 Number of Human Resources Strategy developed
Short definition	Number of Human Resources Strategy developed to ensure the preservation of its institutional memory and retention of those sources of knowledge.
Purpose/importance	To maintain the relevance and long-term sustainability of the Commission's knowledge base through Human Resources Strategy.
Source/collection of data	Human Resource Strategy document developed
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Minor change from the previous year
Desired performance	1 Human Resources Strategy developed
Indicator responsibility	Head of Corporate Services
Indicator title	5.2.1.2 Number of Employment Equity Plan developed
Short definition	Percentage of Employment Equity Plan developed to ensure the representivity of the workforce and retention of those resources of knowledge.
Purpose/importance	To maintain the relevance and long-term sustainability of the Commission's knowledge base through Employment Equity Plan.
Source/collection of data	Employment Equity Plan document developed
Method of calculation	Simple count

Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Minor change from the previous year
Desired performance	1 Employment Equity Plan developed
Indicator responsibility	Head of Corporate Services
5.2.2 To ensure the coordinated, coherent, high quality, innovative and cost effective approach to ICT that meets the needs of the Commission, the Commission Secretariat and stakeholders.	
Indicator title	5.2.2.1 Number of ICT Governance Framework developed
Short definition	Number of ICT Governance Framework developed to ensure the management of its knowledge holdings and operational functionalities.
Purpose/importance	To maintain the relevance and long-term sustainability of the Commission's knowledge base through ICT Governance Framework
Source/collection of data	ICT Governance Framework document developed
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Minor change from the previous year
Desired performance	1 ICT Governance Framework developed
Indicator responsibility	Head of Corporate Services
Indicator title	5.2.2.2 Percentage of Data warehouse project completed and implemented
Short definition	Percentage of Data Warehouse project completed and implemented to ensure the management of its knowledge holdings and operational functionalities.
Purpose/importance	To maintain the relevance and long-term sustainability of the Commission's knowledge base through Data Warehouse development for improved data quality
Source/collection of data	Business requirement indicators in the requirement document
Method of calculation	Achievement of 60% of the project deliverables will be achieved when the following are delivered: planning and assessment, design, development, testing and deployment. A pro rata percentage will be calculated per quarter
Data limitations	None
Type of indicator	Percentage Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	60% Data Warehouse capabilities developed and implemented or more
Indicator responsibility	Research Director
Indicator title	5.2.2.3 Number of Business Continuity Plan developed

Short definition	Number of Business Continuity Plan developed to ensure the management of its knowledge holdings and operational functionalities.
Purpose/importance	To maintain the relevance and long-term sustainability of the Commission's knowledge base through the Business Continuity Plan to ensure continuity of business in adverse circumstances
Source/collection of data	Business Continuity plan document developed
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Business Continuity Plan developed
Indicator responsibility	Head of Corporate Services
Indicator title	5.2.2.4 Number of Disaster Recovery plan developed
Short definition	Number of Disaster Recovery Plan developed to ensure the management of its knowledge holdings and operational functionalities.
Purpose/importance	To maintain the relevance and long-term sustainability of the Commission's knowledge base through a plan for recovery from a disaster situation
Source/collection of data	Disaster Recovery Plan document developed
Method of calculation	Simple count
Data limitations	None
Type of indicator	Activities with outputs
Calculation type	Cumulative - for the year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Disaster Recovery Plan developed
Indicator responsibility	Head of Corporate Services
5.2.3: To ensure the coordinated, cost-effective and innovative management of Commission assets in support of delivery on the Commission's mandate	
Indicator title	5.2.3.1 Number of Employee Wellness, Health and Safety Policies developed
Short definition	Number of Employee Wellness, Health and Safety Policies developed to ensure that the Commission functions efficiently and effectively in supporting the delivery of a wide range of Commission services.
Purpose/importance	To ensure that the Commission functions efficiently and effectively in supporting the delivery of a wide range of Commission services through the Employee Wellness, Health and Safety Policies.
Source/collection of data	Policy document developed
Method of calculation	Simple count
Data limitations	None
Type of indicator	Activities with outputs
Calculation type	Cumulative - for the year

Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Employee Wellness, Health and Safety Policies developed
Indicator responsibility	Head of Corporate Services
Indicator title	5.2.3.2 Number of document archive feasibility study conducted
Short definition	Number of document archive feasibility study conducted to ensure that the Commission functions efficiently and effectively with access to past in supporting the delivery of a wide range of Commission services.
Purpose/importance	To ensure that the Commission functions efficiently and effectively in supporting the delivery of a wide range of Commission services via easy access to its resources
Source/collection of data	Feasibility study report developed
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Minor change from the previous year
Desired performance	1 document archive feasibility study completed
Indicator responsibility	Head of Corporate Services
5.2.4: To ensure compliance with legislation and adherence to relevant corporate governance best practice.	
Indicator title	5.2.4.1 Number of Final Strategic Plan to National Treasury by Statutory deadline
Short definition	Number of Final Strategic Plan to National Treasury by Statutory deadline
Purpose/importance	To ensure compliance with the Treasury regulations and such other pieces of legislation as the Commission is bound to comply with
Source/collection of data	Strategic Plan document submission prepared
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Number of Final Strategic Plan
Indicator responsibility	Legal Analyst: Institutional Compliance
Indicator title	5.2.4.2 Number of Final Strategic Plan to Parliament by Statutory deadline
Short definition	Number of Final Strategic Plan to Parliament by Statutory deadline
Purpose/importance	To ensure compliance with the Treasury regulations and such other pieces of legislation as the Commission is bound to comply with
Source/collection of data	Strategic Plan document submission prepared
Method of calculation	Simple count
Data limitations	None

Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Number of Final Strategic Plan to Parliament
Indicator responsibility	Legal Analyst: Institutional Compliance
Indicator title	5.2.4.3 Number of Submission for Division of Revenue approved and tabled by May 2019
Short definition	Number of Submission for Division of Revenue approved and tabled
Purpose/importance	To ensure compliance with the Constitution, the Financial and Fiscal Commission Act, the Commission's Code of Conduct, by obtaining approval and tabling the submission for the Division of Revenue
Source/collection of data	Dates of approval and tabling
Method of calculation	Determination of ahead of 31 May requirement
Data limitations	None
Type of indicator	Output
Calculation type	Non Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Submission for Division of Revenue approved and tabled before 31 May
Indicator responsibility	Research Director
Indicator title	5.2.4.4 Number of Submission of Quarterly Financial and Non-Financial Performance Information to NT by due date
Short definition	Number of Submission of Quarterly Financial and Non-Financial Performance information prepared and submitted to National Treasury by due date
Purpose/importance	To ensure compliance with the Public Finance Management Act and such other pieces of legislation as the Commission is bound to comply with
Source/collection of data	Reports of financial and non -financial performance information
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	4 Quarter Financial and Non-Financial Performance Information to NT by due date
Indicator responsibility	Chief Financial Officer
Indicator title	5.2.4.5 Number of Submission of unaudited Annual Financial and Non-Financial Performance Information to AG by due date
Short definition	Number of Submission of unaudited Annual Financial and Non-Financial Performance Information to the Auditor General by due date

Purpose/importance	To ensure compliance with the Public Finance Management Act and such other pieces of legislation as the Commission is bound to comply with
Source/collection of data	Reports of financial and non -financial performance information
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Submission of unaudited Annual Financial and Non-Financial Performance Information to the Auditor General by due date
Indicator responsibility	Chief Financial Officer
Indicator title	5.2.4.6 Number of Submission of unaudited Annual Financial and Non-Financial Performance Information to NT by due date
Short definition	Number of Submission of unaudited Annual Financial and Non-Financial Performance Information to National Treasury by due date
Purpose/importance	To ensure compliance with the Public Finance Management Act, the King Code on Corporate Governance to the extent applicable and such other pieces of legislation as the Commission is bound to comply with
Source/collection of data	Reports of financial and non -financial performance information
Method of calculation	Simple count
Data limitations	None
Type of indicator	Simple count
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Submission of unaudited Annual Financial and Non-Financial Performance Information to the National Treasury by due date
Indicator responsibility	Chief Financial Officer
Indicator title	5.2.4.7 Number of Annual Report tabled before Parliament, NT and AG by due date
Short definition	Number of Annual Report tabled before Parliament, NT and AG by due date
Purpose/importance	To ensure compliance with the Public Finance Management Act, the King Code on Corporate Governance to the extent applicable and such other pieces of legislation as the Commission is bound to comply with
Source/collection of data	Annual Report Document prepared
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year

Desired performance	1 Submission of Annual Report to Parliament, NT and AG by due date
Indicator responsibility	Legal Analyst: Institutional Compliance
Indicator title	5.2.4.8 Number of Review and Approval of Compliance report
Short definition	Number of Compliance Report tabled before Parliament, NT and AG by due date
Purpose/importance	To ensure compliance with the Public Finance Management Act and such other pieces of legislation as the Commission is bound to comply with
Source/collection of data	Compliance Report document prepared
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	4 Submissions of Review and Approval of Compliance report
Indicator responsibility	Legal Analyst: Institutional Compliance
Indicator title	5.2.4.9 Number of Development and approval of compliance charter
Short definition	Number of Development and approval of compliance charter
Purpose/importance	To ensure compliance with the Public Finance Management Act and such other pieces of legislation as the Commission is bound to comply with
Source/collection of data	Approved Compliance Charter
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Minor change from the previous year
Desired performance	1 Submissions of Review and Approval of Compliance report
Indicator responsibility	Legal Analyst: Institutional Compliance
Indicator title	5.2.4.10 Number of Adjustment Budget Estimates Submission to NT by due date
Short definition	Number of Submission of adjustment Budget Estimates to National Treasury by due date
Purpose/importance	To ensure compliance with the Public Finance Management Act, the King Code on Corporate Governance to the extent applicable and such other pieces of legislation as the Commission is bound to comply with
Source/collection of data	Adjustment budget submission document prepared
Method of calculation	Simple count
Data limitations	None
Type of indicator	Simple count
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year

Desired performance	1 Submission of Adjustment Budget Estimate to the National Treasury by due date
Indicator responsibility	Chief Financial Officer
Indicator title	5.2.4.11 Number of Estimates of National Expenditure (ENE) Submission to NT by due date
Short definition	Number of Submission of Estimates of National Expenditure (ENE) to National Treasury by due date
Purpose/importance	To ensure compliance with the Public Finance Management Act and such other pieces of legislation as the Commission is bound to comply with
Source/collection of data	Estimates of National Expenditure submission document prepared
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Submission of Estimates of National Expenditure (ENE) to the National Treasury by due date
Indicator responsibility	Chief Financial Officer
5.2.5: To ensure superior performance	
Indicator title	5.2.5.1 Percentage of Implementation of Human Resources Performance Management System
Short definition	Percentage of Implementation of Human Resource Performance Management System
Purpose/importance	To ensure a focus on attainment of goal-oriented strategic objectives through the implementation of the Human Resources Performance Management System established
Source/collection of data	Submission of signed performance documents
Method of calculation	Achievement of 100% of performance agreements, mid year review and year end assessments will be achieved when the following are delivered to HR: performance agreements, mid year performance reviews and year end performance assessments . A pro rata percentage will be calculated per performance phase
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	100% implementation of the Human Resources Performance management System established.
Indicator responsibility	Head of Corporate Services
Strategic Objective 5.3: Learning and Innovation	
5.3.1: To ensure the creation of new knowledge, the institutionalisation of such knowledge and its transfer to other role players within the intergovernmental fiscal relations system	
Indicator title	5.3.1.1 Number of recognised book chapters or working papers or technical reports published as per research policy
Short definition	Number of recognised book chapters or working papers or technical reports published as per research policy

Purpose/importance	To ensure the best-latest thinking, generation of new ideas, problem-solving, information sharing and communication.
Source/collection of data	Chapters, working papers and technical reports authored
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	4 book chapters or working papers or technical reports published as per research policy.
Indicator responsibility	Research Director
Strategic Objective 5.4: Financial Perspective	
5.4.1: To ensure prudent and transparent management of the financial resources of the Commission	
Indicator title	5.4.1.1 Number of Supply Chain Management Policies reviewed
Short definition	Number of Supply Chain Management Policies reviewed
Purpose/importance	To ensure sound and accountable procurement of assets and facilities of the Commission
Source/collection of data	Supply chain management policy review document
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 Supply Chain Management Policies reviewed
Indicator responsibility	Head of Corporate Services
Indicator title	5.4.1.2 Number of Clean Audit Report
Short definition	Number of Clean Audit Report
Purpose/importance	To ensure sound and accountable management of the revenue, expenditure.
Source/collection of data	Status pronounced in the Audit report
Method of calculation	Determination in an unqualified audit was achieved
Data limitations	None
Type of indicator	Efficiency
Calculation type	Non-Cumulative because its once a year
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 unqualified audit report
Indicator responsibility	Chief Financial Officer
5.4.2: To ensure access to supplementary sources of funding	
Indicator title	5.4.2.1. Number of partnerships, sponsorships, collaboration agreements or special projects
Short definition	Number of Partnerships, sponsorships, collaboration agreements or special projects
Purpose/importance	To ensure sound and collaborative management of stakeholder engagements to improve the dissemination of FFC research

Source/collection of data	Partnership and other agreements/sponsorships/special projects
Method of calculation	Simple count
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annually
New indicator	Continues without change from the previous year
Desired performance	1 report on partnerships, sponsorships, collaboration agreement or special projects or more
Indicator responsibility	Legal Analyst: Institutional Compliance